ONOSHAKPOR, C., IRENE, B., CHUKWUMA-NWUBA, E.O., SINDANI, T., DEWITT, S. and FELIX-FAURE, C. 2024. Uncovering the darkside of entrepreneurship in Nigeria, through a gendered lens. Presented at the 38th British Academy of Management conference 2024 (BAM2024): achieving transformation for greater good; societal, organisational and personal barriers and enablers, 2-6 September 2024, Nottingham, UK. London: British Academy of Management [online], paper 891. To be made available from: https://www.bam.ac.uk/conference-proceedings.html

Uncovering the darkside of entrepreneurship in Nigeria, through a gendered lens.

ONOSHAKPOR, C., IRENE, B., CHUKWUMA-NWUBA, E.O., SINDANI, T., DEWITT, S. and FELIX-FAURE, C.

2024





Theme: Achieving transformation for greater good: Societal, organisational and personal barriers and enablers.

UNCOVERING THE DARKSIDE OF ENTREPRENEURSHIP IN NIGERIA, THROUGH A GENDERED LENS





Chioma Onoshakpor, Bridget Irene, Eunice Oluwakemi Chukwur Nwuba, Tabitha Sindani, Sunita Dewitt, Charlotte felix-Faure

Background 1

Context of Darkside of entrepreneurship

Research shows that:

- Despite the benefits of entrepreneurship and the positive contribution to economic growth and development, recent streams of research critique this all-positive narrative and call for entrepreneurship scholars to uncover the darker and downside of enterprise (Shepherd, 2019; Kim, Mueller and Dey, 2024).
- Several studies suggest that entrepreneurship also presents a variety of negative forms of impacts on entrepreneurs which can be sources of their miseries and afflictions (Biju & Kandathil, 2019).
- The downside of engaging in entrepreneurship has negative impacts on individuals psychological and emotional well-being on entrepreneurs, their lives are not as alluring as they seem (Shepherd, 2019).

Background 2

- Gender dynamics would also mean differences in these negative experiences.
- Notably, due to structural inequalities, women are more disadvantaged than their male counterparts (Marlow, 2020; Shepherd, 2019).
- Socio-cultural norms also has limiting patriarchal beliefs which restrict women's agency and engagement in entrepreneurship, make a trade-off between (Vossenberg, 2013).
- Institutionalised sexism and the sole responsibility of household and childcare

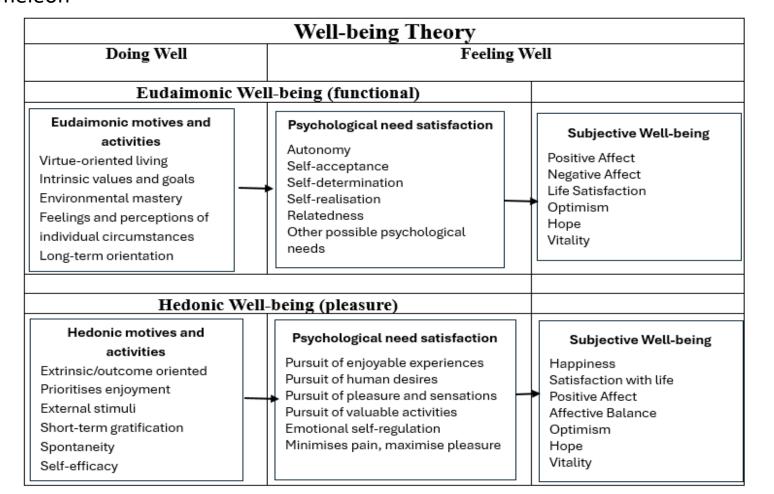
Aim/Objectives/research questions

The aim of this paper is therefore to unpack the darker side of entrepreneurship in Nigerian Context.

The study examines how men and women respond to limitations they experience as everyday entrepreneurs and how it causes them to enact unethical entrepreneurial actions.

Wellbeing theory

The well-being of women entrepreneurs is crucial for gender equality and sustainable development. However, defining wellbeing is a challenging task due to its varied interpretations and usage in different contexts, making it appear adaptable like a chameleon



Data structure

Main theme or 1st order code	Sub-theme or 2nd order	Interpretation of themes
	codes	
Narratives around the loss of finance caused by corruption,	Impact of corrupt practices	Systemic corruption embedded in
experienced by the entrepreneur		institutions leads to stress, loss and
Narratives around the loss of finance caused due to multiple	Policy inaccuracies	harassment.
taxation demands by the entrepreneur		
Narratives around the need in developing relationships to help	Helpful Relationships or	
facilitate loan approvals in formal financial institutions	strong ties	
Narratives around the need in developing sexual relationships	Sexual Harassment	
to help facilitate loan approvals in formal financial institutions		
Narratives around legislation and regulations that hinder them	Influence of inheritance laws	The influence of culture leads to distrust
from growing successful businesses, therefore, encourage a		and social isolation
feeling of despair and discrimination		
Narratives around gender stereotyping in the sector of	Gender bias and	
operation and in accessing business finance that limit business	stereotyping	
growth aspirations		

Research Sample 14 male entrepreneurs

16 female entrepreneurs

Semi-structured interviews

Result and Findings

Findings suggest that both male and female entrepreneurs faced the dilemma of *systemic corruption embedded in institutions* quite similarly.

In contrast, both males and females have different experiences of *the Influence of socio-cultural practices* on how they 'do' entrepreneurship that continuously forces the females to feel disadvantaged, social isolation and distrust thereby making them experience the darker side of entrepreneurship.



Power Quotes: systemic corruption embedded in institutions

Well, it's really challenging, that's very obvious, you know, because the system is really not working honestly.

Corruption is everywhere, you have to pay to get your way up there, so these are most of the challenges and others which of course, are caused by corruption: a lack of enabling environment...Okon (male entrepreneur)

...and yeah, I mean some government rules from government laws and regulations make it just really difficult to run smoothly so you are paying multiple taxation to every arm of the government that could really be a pain in the neck...Chi (female entrepreneur)

Power Quotes: the Influence of socio-cultural practices

Well, it's really challenging, that's very obvious, you know, because the system is really not working honestly. Corruption is everywhere, you have to pay to get your way up there, so these are most of the challenges and others which of course, are caused by corruption: a lack of enabling environment...Okon (male entrepreneur)

is that the conditions are also not friendly,so sometimes for the conditions, they'll tell you to bring collateral like, landed documents, property. For a woman, I don't think that is possible...Anem (female entrepreneur)

Contribution to research and practice

This study engages with the literature of the dark side of entrepreneurship extending what we understand of this phenomenon.

Furthermore, the paper contributes to wellbeing theory.

This expands the body of knowledge on critical entrepreneurialism debate by highlighting the dark side of entrepreneurship from a Global South context