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# 1 **Overview of Pharmacovigilance Practices at the Largest Academic** 2 **Healthcare System in the State of Qatar**

## 3 **Introduction**

4 Pharmacovigilance (PV) plays a vital role to ensure patient safety. The World  
5 Health Organization (WHO) defines 'pharmacovigilance' as a process of  
6 detection, monitoring and preventing drug-related harm [1]. Adverse Drug  
7 Reaction (ADR) reporting is the cornerstone of PV. The WHO defines ADR as  
8 "a response to a drug which is noxious and unintended, and which occurs at  
9 doses normally used in man for the prophylaxis, diagnosis, or therapy of  
10 disease, or for the modification of physiological function" [2].

11 ADRs are major global issue, adversely impacting patient safety and health  
12 outcomes; they are ranked as fourth and seventh leading cause of death in  
13 United States and Sweden, respectively [3,4]. Due to significant under-  
14 reporting and vast heterogeneity in the use of definitions, data collection  
15 methods, the incidence and prevalence of ADRs vary considerably across  
16 countries, ranging from 16% among studies performed in United Kingdom  
17 (UK) [5] to 38% in Germany [6], 6% in South Africa [7], to 4.5% and 10.2%  
18 among studies performed in Saudi Arabia [8] and United Arab Emirates  
19 (UAE) [9]. A meta-analysis (1998) to determine the incidence of ADRs  
20 among hospitalized patients suggested that ADRs affected over 2 million  
21 patients at an estimated cost of \$130 billion annually in the United States  
22 (US) alone [10].

23 PV practices in Qatar are evolving rapidly and ADR reporting systems have  
24 undergone significant changes over the last few years. Despite all the recent  
25 developments, there is scarcity of published evidence relating to ADR  
26 reporting in Qatar. This article explores organizational structure, PV practices  
27 and provides information about how ADRs are identified, reported, analyzed  
28 and interpreted at a healthcare level. It also provides blueprint of a  
29 Medication Safety Center at the largest academic healthcare system in Qatar.  
30

## 31 **Healthcare system in Qatar**

32  
33 Qatar is a small peninsula occupying 11,437 km<sup>2</sup> of land area and has a total  
34 population of 2.6 million, of which only 15% are native Qataris [11]. The  
35 quality of healthcare delivery in Qatar is of very high standards with annual  
36 healthcare budget exceeding \$3,071 per capita (2.2% of GDP) in 2014, one  
37 of the highest in the region. The Ministry of Public Health (MoPH) is Qatar's  
38 highest health authority, responsible to plan and advise on the national  
39 healthcare priorities, to regulate and monitor healthcare systems and provide

40 services to meet the national healthcare needs. Unlike other high-income  
41 countries where people are the main source of healthcare funding, healthcare  
42 costs in Qatar are predominantly financed by government revenues, by  
43 providing free treatment to the nationals and heavily subsidized treatment  
44 options to the residents [12].

45 Under the regulation of MoPH, the healthcare system in Qatar is primarily  
46 divided into private and public healthcare sectors. The current structure of  
47 healthcare services can be found in Figure 1.

48

49 **Figure 1: Qatar Healthcare System (information retrieved from MoPH website)**

## 50 **National Health Strategy 2011-2016**

51 Improving patient safety through 'safe use of medication' is a core  
52 component of Qatar's National Health Strategy (NHS) 2011-2016 [14]. NHS  
53 advocates developing a world-class healthcare system by ensuring safe and  
54 effective use of medications and healthcare products. Establishing a  
55 specialized Medication Safety & Quality Center (MSQC) at Hamad Medical  
56 Corporation (HMC), the tertiary and academic healthcare provider within  
57 MoPH, to monitor the safe and effective use of medications, is one of the key  
58 strategies to achieve the goals set by the NHS.

## 59 **Establishing HMC's Medication Safety & Quality Centre (MSQC)**

60 Since 2016, MSQC is recognized as a center to monitor medication safety  
61 practices within HMC, which in turn created a community of medication  
62 safety experts within the healthcare system.

## 63 **How it started?**

64 To better understand the nature and scope of medication-related harm,  
65 improve the current medication safety practices, and further strengthen the  
66 PV activities, the pharmacy leadership at HMC established a corporate clinical  
67 unit called MSQC. Qatar is an associate member of WHO Program for  
68 International Drug Monitoring, and a national center exists at MoPH, where  
69 majority of ADR data originates from HMC.

## 70 **Mission**

71 MSQC is committed to develop interventions to reduce medication errors,  
72 prevent and manage Adverse Drug Events (ADEs) and encourage safe  
73 medication use practices across HMC. MSQC has established a methodical  
74 ADR reporting, monitoring, and analyzing system at HMC.

75

76 **Blueprint**

77 Establishing MSQC require great effort, dedication, proficiency and regular  
78 follow-up. Setting up the center demands an organizational framework,  
79 recruiting and training Medication Safety Officers (MSOs), and designing the  
80 reporting system. MSQC was structured to detect and monitor all PV  
81 activities within HMC. MSQC comprises of 11 MSOs (one from each HMC  
82 facility), a coordinator, and three administrative staff (Co-Head, Head and  
83 Chair) sharing other responsibilities within HMC.

84 **ADR Reporting Policy**

85 HMC has adopted WHO definition of ADRs. ADR reporting at HMC is policy-  
86 driven and has migrated from a paper-based system to an electronic system  
87 (Cerner®). HMC's policy on suspected ADR reporting and monitoring requires  
88 all ADRs to be documented in patients' medical records and to be reported  
89 immediately. However, data about the quality, nature and extent of these  
90 reports are lacking. Anecdotal evidence indicates that healthcare  
91 professionals have different attitudes and affinities to document and report  
92 ADRs and there are possibilities of gross under-reporting.

93 **ADR Reporting & Data Acquisition at HMC**

94  
95 The ADR reporting process at HMC is centralized, whereby all suspected  
96 ADRs are reported by HCPs (mostly pharmacists, nurses and doctors)  
97 electronically. Any drug related problem that implies a causal relation  
98 between the drug and the adverse reaction must be reported, with details  
99 about the drug, reaction, timings and interventions. The ADR reporting  
100 process at HMC is illustrated in Figure 2.

101 **Figure 2: ADR reporting process at HMC**

102 Reports are then reviewed by the hospital specific MSOs and are further  
103 classified based on causality, severity, and preventability using different tools  
104 (Causality - Naranjo Causality Scale, Severity - Hartwig's Severity Scale,  
105 Preventability - Schumock and Thornton Preventability). Once completed,  
106 these reports are forwarded to the corporate office (MSQC), where the  
107 reports are reviewed and pooled for any potential causal relationship. MSQC  
108 generates a monthly report to the pharmacy executive director who then  
109 disseminates the findings to MoPH, Quality and Patient Safety Committee  
110 (QPS), Risk Management Committee and other key stakeholders (Qatar  
111 University, patient safety departments etc.,)for further actions. Furthermore,  
112 all clinically relevant ADRs are disseminated to healthcare professionals  
113 (HCPs) through presentations, discussions and monthly newsletters. The

114 dissemination of such information leads to institutional and individual  
115 learning and a continuous improvement of patient safety and change in  
116 practice.

### 117 **Memberships and Affiliations**

118 HMC is the only academic health system outside the US to have all its  
119 hospitals accredited by the Joint Commission International (JCI),  
120 demonstrating its commitment to continuous delivery of safe, high-quality  
121 care [15]. Moreover, in collaboration with the Institute for Healthcare  
122 Improvement (IHI), HMC is committed to provide the safest, most effective  
123 and most compassionate care to each and every patient [16]. MSQC within  
124 HMC is a full member of the International Medication Safety Network (IMSN),  
125 an international organization committed to prevent medication-related harm  
126 and contribute to safer healthcare [17]. Qatar is also an associate member  
127 [reports are not shared with the global PV community (WHO database) and  
128 will no add to any international signal analysis or learning outside of Qatar]  
129 of the WHO Program for International Drug Monitoring [18].

### 130 **Number and Nature of ADR Reports**

131 MSQC analyzed 1599 ADRs that were reported across HMC between January  
132 2016 and December 2017. A wide variation in reporting rates was observed  
133 among different hospitals; National Cancer Center=372 ADRs, Heart  
134 Hospital=167, Hamad General Hospital=345, Women's Hospital=231, Al-  
135 Khor Hospital=77, Rumailah Hospital=97, Cuban Hospital=63, Communicable  
136 Disease Center=19, Al-Wakra Hospital=142, Mental Health Hospital=42, and  
137 Home Healthcare Service=44). As illustrated in Table 1, approximately 92%  
138 of reported ADRs were 'mild-moderate' in severity scale, whilst less than 9%  
139 were 'severe'. Nearly 88% were 'non-preventable'. Majority of ADRs were  
140 reported by pharmacists (57.3%).

### 141 **Table 1: Assessment of ADR reports at HMC**

142

### 143 **Detection and Management**

144 Individual case reports of suspected ADRs are the primary source of data to  
145 detect the unexpected harm caused by medications. This information is vital  
146 to effectively manage and reduce the severity of harm due to medications.

147

148 Spontaneous reporting system at HMC facilitates timely detection of unknown  
149 ADRs. The process of ADR detection or causal relationship between the

150 suspected drug and the ADR is usually carried out by means of a methodical  
151 manual review of all ADR reports submitted using qualitative methods (case  
152 analysis). However, spontaneous nature of reporting also possess few  
153 limitations, e.g. some complex associations between patient demographics  
154 and reported reactions are not always true while fear of consequences also  
155 lead to underreporting of serious ADRs.

156 Examples of qualitative – case analysis at HMC,

- 157 • *A case of probable piperacillin/tazobactam-induced bone marrow*  
158 *suppression in a pregnant woman (ElSalem S, et.al, 2017)*
- 159 • *A case of probable esomeprazole-induced transient liver injury in a*  
160 *pregnant woman with hyperemesis (Thomas B, et.al, 2016)*
- 161 • *A case of probable labetalol induced hyperkalemia in pre-eclampsia.*  
162 *(Thomas B, et.al, 2014)*

### 163 **Good PV Practices and Risk Reduction Strategies**

164 A set of measures have been developed by MSQC to facilitate and enhance  
165 the PV practices at HMC: All healthcare professionals joining HMC are  
166 scheduled for a mandatory medication safety educational session. Other  
167 activities include

- 168 • Encourage, educate and support healthcare professionals and patients  
169 to report all suspected ADRs;
- 170 • Review the reports for accuracy and completeness;
- 171 • Raise awareness about the importance of proper documentation;
- 172 • Provide feedback to the reporters;
- 173 • Maintain the confidentiality of data about the reporter and patient;
- 174 • Assess benefit-to-risk ratio;
- 175 • Provide medication safety updates and recommendations through a  
176 monthly newsletter;
- 177 • Follow the standards and policies set by the MoPH, Qatar.

178 These initiatives have improved the medication safety practices at HMC  
179 resulting in changes in policies of look-alike sound-alike drugs, use of high-  
180 alert medications, label change for neuromuscular blockers etc.

181

### 182 **Challenges**

183 Despite the substantial progress made over the last few years, PV systems  
184 across the world still face a number of challenges with underreporting being

185 one of them. It often delays the response process such as changing labels,  
186 issuing warnings and withdrawing drugs, and thereby compromising patient  
187 safety. Factors contributing to underreporting include most notably  
188 ignorance, lack of interest or time to report, fear of consequences, judgment  
189 bias, and belief that all drugs in the market are safe. [19]

190 A questionnaire-based study [20] to assess the knowledge, attitude, and  
191 barriers to ADR reporting among pharmacists in HMC revealed that although  
192 majority of pharmacists showed positive attitude towards ADR reporting, a  
193 considerable number exhibited lack of knowledge about ADRs, how to report,  
194 and what to report. Approximately 60% of the pharmacists responded did  
195 not report any ADR over the previous 12 months, mostly due to lack of time,  
196 busy schedule, cultural issues, and lack of awareness about what to report.  
197 Pharmacists also revealed that they did not receive any feedback to their  
198 previous reports, discouraging to report future incidents. Poor knowledge and  
199 lack of engagement of general public and patients towards PV practices were  
200 also among the challenges noted during the study. The findings were similar  
201 to what has been reported in other studies from the region and further afield  
202 [19, 21-23]. Hence, strategies need to be focused towards creating  
203 awareness among pharmacists about ADRs and importance of reporting.

## 204 **Conclusion**

205 Clear understanding of the characteristics and knowledge of patient safety  
206 practices are cornerstone to PV activities. As in other developing countries,  
207 PV in Qatar is evolving rapidly. Spontaneous reporting, transparency and  
208 active surveillance are new advancements in the reporting system at HMC.  
209 Further developments aim at automatic signal generation, patient reporting,  
210 and educational interventions to healthcare professionals and patients, to  
211 enhance the quality of ADR reports.

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## 214 **Conflict of Interest**

215 All the authors declare that they have no conflict of interest.

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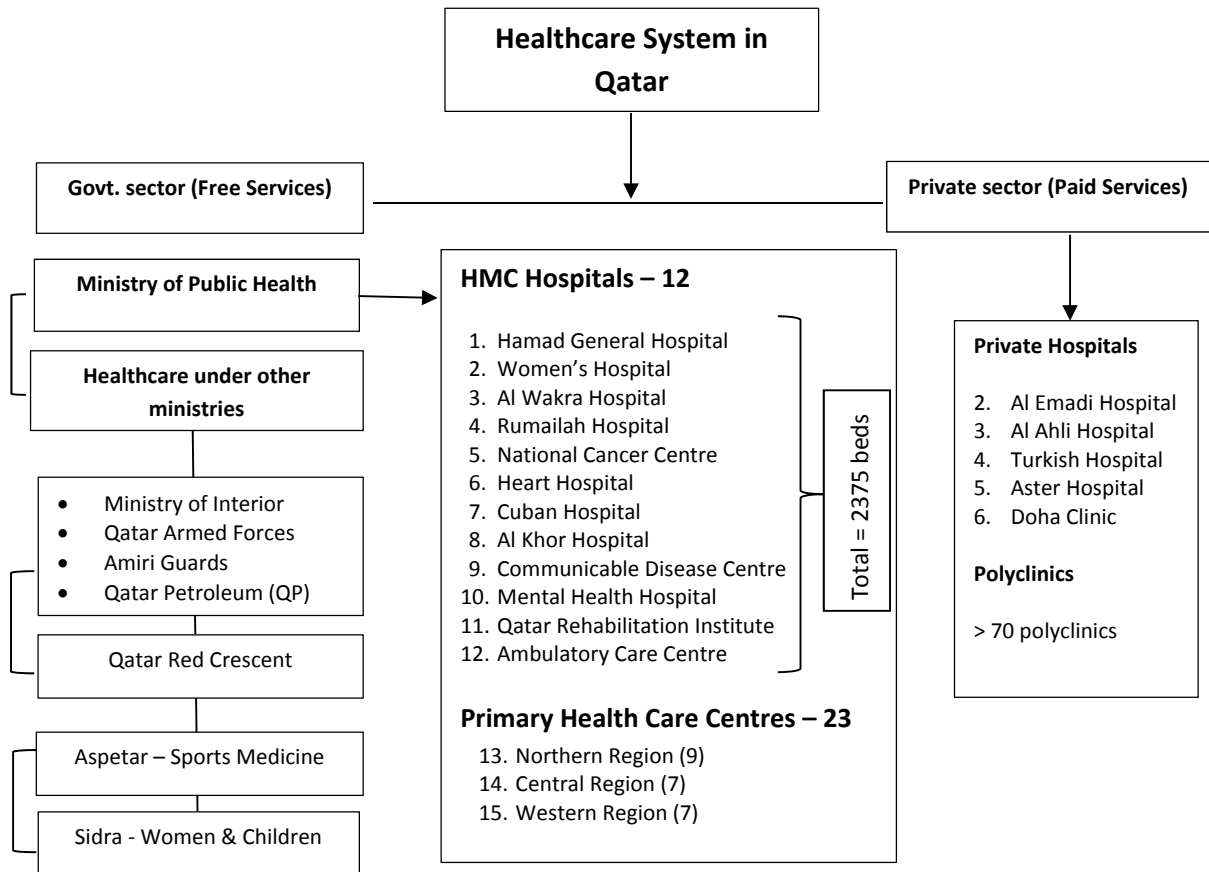
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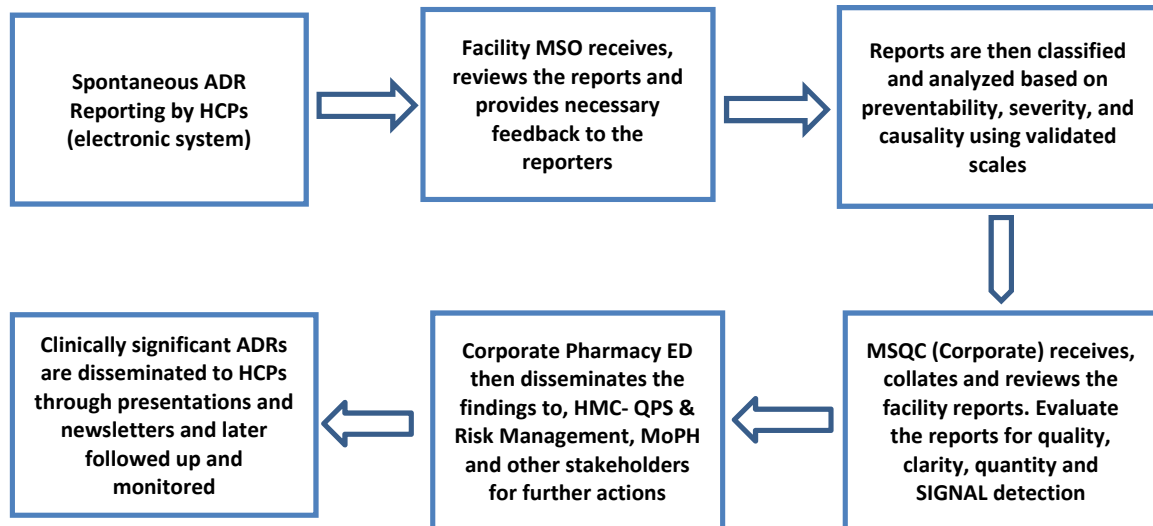
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297

298



**Figure 1: Qatar Healthcare System (information retrieved from MoPH website)**



ADR – Adverse Drug Reactions, MSO – Medication Safety Officers, MSQC – Medication Safety & Quality Center, ED – Executive Director, QPS – Quality and Patient Safety, MoPH – Ministry of Public Health, HCP – Healthcare Practitioners

**Figure 2: ADR reporting process at HMC**

**Table 1: Assessment of ADR reports at HMC**

<b>Assessment</b>	<b>Category</b>	<b>No. of ADRs (%) n=1599</b>
<b>Causality (Naranjo's Scale)</b>	Definite	94 (5.8)
	Probable	799 (49.9)
	Possible	690 (43.1)
	Doubtful	16 (1.0)
<b>Preventability (Hartwig's Scale)</b>	Not Preventable	1406 (87.9)
	Probably Preventable	175 (10.9)
	Definitely Preventable	18 (1.1)
<b>Severity (Schumock &amp; Thornton's Scale)</b>	Mild	764 (47.7)
	Severe	113 (7.0)
	Moderate	722 (45.1)
<b>Reported by</b>	Pharmacist	913 (57)
	Nurse	556 (34.7)
	Doctor	130 (8.1)